

Consolidated economic benefits of 17 members of the RÉMI

Final Report

May 18, 2018



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A4. Main methodologies and hypotheses of the model

A5. Chart of expenditures included in the analysis

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Definition of key concepts

Definition of key concepts (1/2)

The methodology used takes into account two types of economic impacts generated by the holding of events: direct and indirect effects

- Direct effects include the economic benefits in companies belonging to the sectors of activity where the tourism expenditures are
 made. These are in the form of increased employment, added value, imports, taxes, etc.
- Indirect effects are the second component of short-term economic impact. They correspond to the economic benefits generated by
 companies in the sectors of activity that provide goods and services to the companies where the tourism expenditures are made, as
 well as the suppliers of the initial suppliers and the other subsequent suppliers.

Direct and indirect impacts are expressed in terms of added value, jobs and government revenues

- Added value (shown at market prices) is the effort that the producer adds to its intermediate inputs to meet the demands placed on it. In the cross-sectoral model, it is obtained by adding up the amount of production inputs, namely wages and salaries before taxes, gross mixed revenues, and other gross revenues before taxes. The concept of economic benefit is therefore closely linked to that of added value and contribution to GDP.
 - Pre-tax wages and salaries: These are the taxable incomes (or gross earnings) of salaried employees.
 - **Gross mixed revenues**: Revenues from unincorporated businesses (e.g. self-employed, freelancers, artists)
 - Other gross pre-tax revenues: Also known as "other operating surplus", they include, among other things, profits, depreciation, employer contributions and benefits.
 - Jobs represent the number of full-time equivalent (FTE) workers supported through event operations and tourism spending, both direct (the organization's employees) and indirect (in the supply chain)
 - Full-Time Equivalent: A unit that provides a comparable measure of workloads, whereby two employees working part-time throughout
 the year correspond to 1 FTE. Similarly, two full-time employees who work 6 months during the year are also equivalent to 1 FTE.
 - Government revenues (or tax revenues) include taxes on salaries, consumption taxes (QST, GST), and specific taxes (federal excise duties and Québec specific taxes such as the tax on lodging or on tobacco). These amounts exclude the amounts related to parafiscal charges (occupational health and safety program (CNESST), employment insurance, etc.)



Definition of key concepts (2/2)

Total attendance (in number of days of attendance)

Total number of days of attendance made by attendees of any age. This may include a spectator, a competitor, a professional or personal companion, etc. Attendance excludes volunteers, employees and service providers of the event.

Attendees retained

- Single attendees aged 16 and over who attended the demonstration or the event were selected.
- Attendees are retained from two categories of visitors to events:
- Same-day visitors who travel the same day and whose usual place of residence is outside a 40 km radius of the location where the event takes place. This radius does not apply to attendees living outside of Québec, since they cross a border (provincial or national).
- Tourists (or excursionists) who are staying overnight or longer and whose usual place of residence is outside the event venue, regardless of distance travelled, and who use commercial or private accommodation.
- **Local attendees**, i.e. those who live within 40 km of the event venue, will therefore be excluded from the economic impact measure.

Primary Purpose

- The primary purpose of attendees towards the event expresses the extent to which the presence of the visitor in the location is motivated by the holding of the event.
- This report presents two conceptual frameworks: the MTO-compliant restrictive approach and the adapted approach that is closer to previous years' economic impact assessment studies.
- The restrictive approach includes only visitors who say that the event was the primary motivation for their stay in the location where it takes place.
- The adapted approach scores, on a scale from 1 to 10, the importance of the event to the presence of the visitors. It calculates and takes into account a proportion of the visitors who have come partly because of the event.
- The index allows the total number of visitors to be weighted in order to exclude "non-primary purpose" visitors from the calculation of tourist spending benefits.

Tourism expenditures

Tourism expenditures include all the expenditures made by the visitors during their attendance at the event. We include only the
expenditures of primary purpose visitors.





Summary of results

The economic benefits of 17 events of members of the RÉMI

This study presents the results of the consolidated economic impact of 17 major events of Québec members of the RÉMI. These were held between July 2016 and February 2018 (hereinafter 2016-2017¹). In total, they attracted 5.9 million attendees of all ages², representing 12.4 million days of attendance.

The breakdown of attendees is based on their place of residence:

- 66% local residents living in the event area (within 40 km)
- 34% visitors from outside the event area, i.e.:
 - 10% same day visitors
 - 10% tourists from Québec
 - 14% tourists from outside Québec

All the expenditures tabulated total **\$902.6 million**. These are from visitors from outside the region of the events under study and from event promoters. After eliminating double counting, expenditures of local visitors, expenditures of visitors who did not travel to the region for the event, and expenditures made outside Québec, these expenditures represent **\$483.5 M³** (adapted method).

However, for the purpose of calculating the economic impact, the approach advocated by the MTO and its government partners includes, in addition to the promoters' expenditures, only the expenditures of visitors whose arrival in the region is <u>primarily</u> due to the holding of the event (restrictive method).

These expenditures totalled \$396.4 million. They allow to estimate that the events generated economic benefits of \$290.8 million (added value at market prices).

The events also:

- Created or maintained **4,606 jobs** (in FTEs)
- Generated **tax revenues of \$49.3 million** for the Québec government and **\$17.3 million** for the federal government It should be noted that **54%** of visitor spending was generated by visitors from outside Québec.

³ These expenditures include those of visitors for whom the event contributed, <u>at least partially</u> to their visit to the region. On this basis, the economic benefit (added value generated) would be \$355.1 million..



¹ The goal was to represent a typical year. Overall, four events took place in 2016, 13 in 2017 and only one event took place in 2018 (see Appendix).

² Of these, 4.4 million attendees are 16 years of age or older. This number excludes persons who acted as volunteers, officials and media representatives.

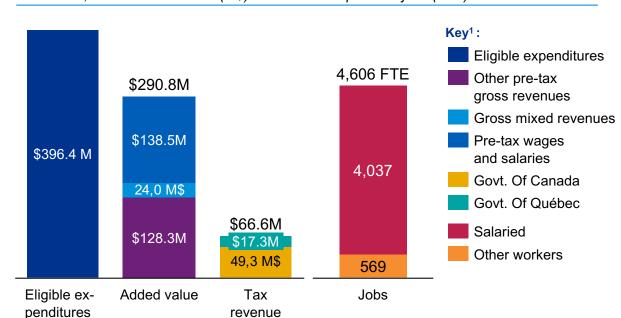
The economic benefits of 17 events of members of the RÉMI

Using the approach advocated by the MTO (restrictive method), the impact of 17 added-value events amounted to \$290.8 million, including:

- \$138.5 million in wages and salaries before taxes
- \$24.0 million in gross mixed revenues
- \$128.3 million in other gross revenue before taxes
- Taking into account visitors who are partially motivated (adapted approach), the added value increases from \$290.8 million to \$355.1 million (see right table)

Total economic benefits generated by 17 events using the restrictive approach

2016-2017, in millions of dollars (M\$) and full-time equivalent jobs (FTE)



Comparison of economic impacts based on approach retained

2016-2017, in M\$ and FTE

Economic impacts	Restrictive approach	Adapted approach
Expenditures retained (in M\$)	\$396.4 M	\$483.5 M
Added value (in M\$)	\$290.8 M	\$355.1 M
Jobs (in FTE)	4,606 FTE	5,598 FTE
Government of Québec (in M\$)	\$49.3 M	\$62.4 M
Government of Canada (in M\$)	\$17.3 M	\$21.8 M

Source: KPMG analysis based on the model of the Institut de la statistique du Québec

Notes: (1) Definitions are available on pages 4 and 5.



Summary of results

Several key numbers of consolidated benefits of 17 members of the RÉMI

The 17 FESTIVALS AT A GLANCE

5.9 M

Number of attendees all ages

14%

are **visitors** from outside **Québec**



\$378

average expenditures of visitors from outside the region of the event coming primarily for the event

\$396 M

Expenditures retained



BENEFITS*

4,606

Jobs created or supported by the event (in full-time equivalent)



\$290.8 M

in added value for the Québec economy



\$66.6 M

in tax revenues for governments



^{*}Based on the restrictive method





Study context

Study context

Bringing together Québec's major cultural, sporting and entertainment events, the Regroupement des événements majeure internationales (RÉMI) is dedicated to promoting and representing Québec's major and international events sector and helping members reach the highest levels of performance and innovation while contributing to their growth.

Today, the RÉMI brings together 27 organizations producing events that are recognized as "major" thanks to their international influence and drawing power. Since 1999, members of the RÉMI have regularly conducted economic impact studies of their events in order to quantify their economic contribution to Québec and to respond to requests from their financial partners or funding agencies.

For the 2016-2017 edition, the RÉMI requested KPMG's services to support it and its members in carrying out these economic analyses. This report focuses on the aggregate economic impact of 17 of its members.

The methodology used is in accordance with the requirements of the Ministère du Tourisme du Québec; requirements set out in the *Methodological guide for economic impact analysis of large festivals and events*. As this is a new methodology, it is not possible to make a comparison with the results of previous studies.





Portrait of members of the RÉMI

A group that encompasses the events industry across Québec

The RÉMI contributes to the vitality and profile of the Québec events industry by representing its members under a single banner

- The RÉMI currently encompasses 27 major international events in Québec in the cultural, sports and entertainment fields

The organization acts as a catalyst for energizing the artistic and cultural sectors by fostering interactions among members spread across Québec

Location of members of the RÉMI in 2017



Québec City

- Festival d'été de Québec
- Festival ComédiHa!
- Fêtes de la Nouvelle-France
- Grands Feux Loto-Québec
- Carnaval de Québec

St-Tite

· Festival Western de St-Tite

Trois-Rivières

FestiVoix

Joliette

Festival de Lanaudière

Gatineau

Festival de montgolfières de Gatineau

Saint-Jean-sur-Richelieu

 International de montgolfières de Saint-Jean-sur-Richelieu

Montebello

Montebello Rockfest

Tremblant

Festival d'été de Tremblant

Salaberry-de-Valleyfield

· Régates de Valleyfield

Montréal

- Rogers Cup
- laloofest
- Festival Montréal en Lumière
- Festival Go Vélo Montréal
- Les Francos de Montréal
- Montréal International Jazz Festival
- Festival du nouveau cinéma
- Montréal Pride
- L'International des Feux Loto-Québec
- Osheaga
- Piknic électronik Montréal
- Montréal Complètement Cirque
- Just For Laughs Festival
- Fashion & Design Festival

Source: RÉMI, KPMG analysis



A diversified sample in terms of type of event, size and location

This report presents the aggregate results of the economic and tourism impacts of 17 RÉMI member events

- The sample of attendees brings together international festivals of any size
- There are festivals located in various regions of Québec in all categories, including music and performing arts festivals, sports and entertainment events.
- A short description of each of the participating events is presented in the appendix

List of 17 major international events included in the economic benefits study – 2016-2017

































Source: RÉMI, KPMG analysis



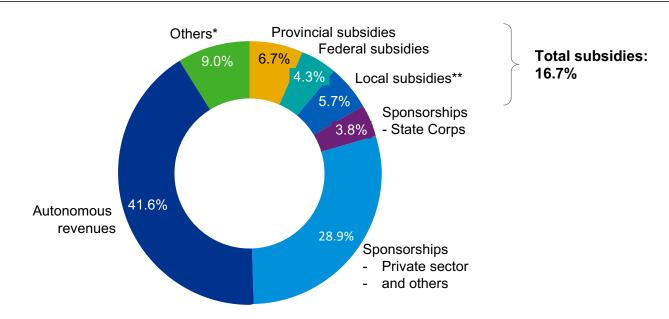
Portrait of 17 participating members of the RÉMI

A majority of event revenues come from private and autonomous sources

- In fact, autonomous revenues generated by members represent 42% of total revenues, while private sponsorships account for 29% of revenues
- Grants from various levels of government account for just under 17% of the organizations' total revenues

Distribution of revenues of members of the RÉMI

2016-2017, in M\$ and shown in %, n = 17 membres



^{*} The Others category includes rental of space, kiosks or equipment, broadcasting rights, donations, ad sales, etc.



^{**} Local subsidies include municipal subsidies, regional tourism associations (ATR) and tourism offices

Portrait of the 17 participating members of the RÉMI

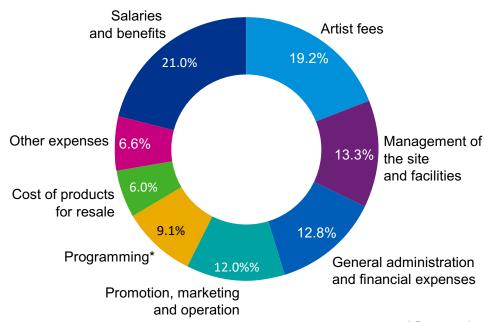
Salaries and fees represent the biggest expenditures of the events

40% of total costs borne by the events are composed of salaries and fees

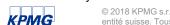
 The categories of expenses related to the management of the site and the facilities, the general, administrative and financial expenses, as well as promotion, marketing and marketing expenses represent, respectively, 12% to 13% of the expenditures.

Distribution of expenses of members of the RÉMI

2016-2017, in M\$ and broken down in %, n = 17 members



* Programming costs include production costs, lodging, meals and transportation, licence and presentation fees, television production and webcasting., etc.

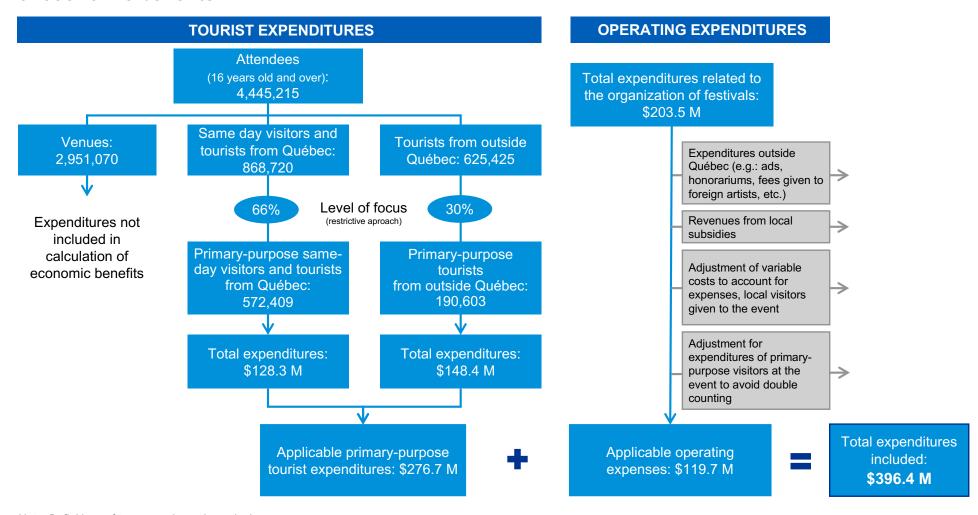




Operating and tourism expenditures

Total expenditures included in the analysis of \$396.4 M

The following graphic shows the main elements for calculating expenditures included in the analysis of economic benefits



Note: Definitions of terms used are shown in the annex. Source: KPMG analysis from survey results and organizational data



Consolidated benefits of 17 members of the RÉMI

Operating expenses related to the organization of festivals of \$203.5 M, of which \$119.7 M are included in the analysis

The total operating expenses of promoters are \$203.5 M

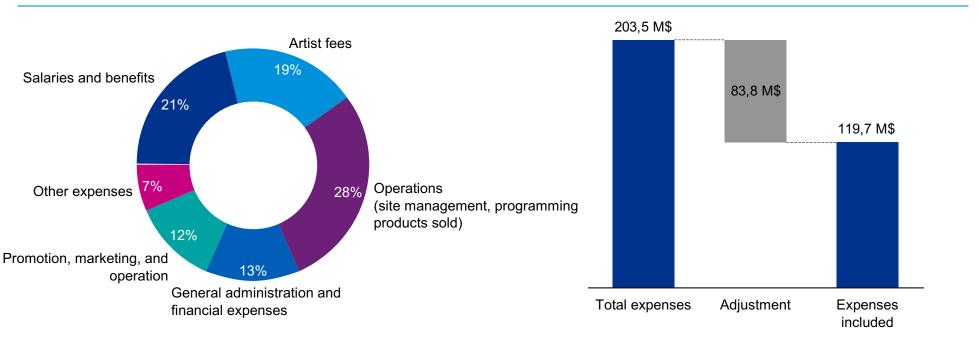
After eliminating double counting, local subsidies, local visitor spending and expenditures outside Québec, the expenses included in the economic impact calculation are \$119.7 million.

Overall, the fees paid to Québec artists, wages and benefits account for 40% of the expenses

Expenditures on goods and services from suppliers account for 60% of the costs

Breakdown of promoters' operating expenses

2016-2017, in % and in millions of dollars



Source: KPMG analysis from data provided by the organizations

Note : (1) Seuls les cachets payés aux artistes québécois sont inclus dans le calcul de retombées économiques



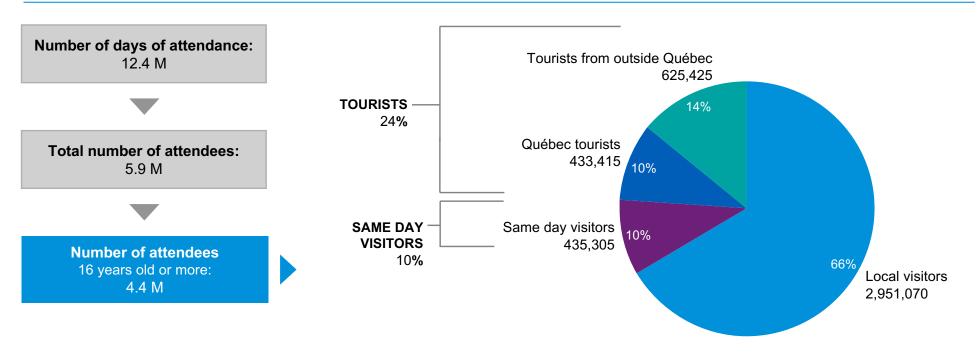
A total 12.4 million days of attendance

The events attracted 5.9 million attendees of all ages, including 4.4 million attendees aged 16 years and over: their origin is shown in the chart below

In total, 625,425 tourists from outside Québec participated in major events of the RÉMI

Breakdown of attendees based on their origin

2016-2017, shown in % and in numbers



Source: Data from origin and attendance reports



Consolidated benefits of 17 members of the RÉMI

30% of visitors from outside Québec and 66% of Québec visitors travel primarily for the event

Calculation of primary-purpose visitors helps determine the influence of the festivals on visitors' travel motivation

Two calculation methods exist, although the MTO recommends the use of the restrictive method:

The restrictive method only includes visitors who came to the site primarily because of the event. All of these visitors, referred to as "primary-purpose," are included in the calculation of the expenditures retained.

The adapted method also includes a proportion of visitors who came in part because of the event. A proportion of these visitors, said to be "partially motivated", is included and varies depending on how important the event was in prompting their visit to the region (using a weighting based on a scale from 0 to 10). Only this proportion of partially-motivated visitors is then included in the calculation of expenditures.

Estimation of share of focused visitors according to approach retained 2016-2017, in %

	Breakdown		Level of motivation		
Visitors based on their origin of v			Restrictive method	Adapted method	
Same day visitors and Québec tourists			Same day visito toui	ors and Québec rists	
Primarily for the festival/event	66%		66%	79%	
Partially for the festival/event	20%				
No influence	14%				
Tourists from outside Québec			Tourists from o	outside Québec	
Primarily for the festival/event	30%				
Partially for the festival/event	21%	30%		43%	
No influence	49%				

Source: Data from origin and attendance reports



Each visitor spent an average \$378 during their stay

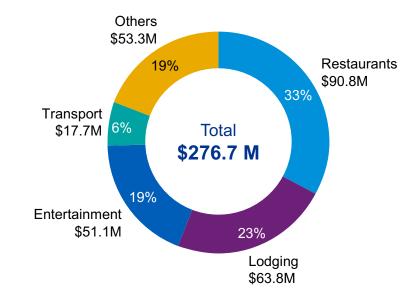
Expenditures are composed mainly of spending on lodging and restaurants

- All expenditures are included, since the adjustment to avoid double counting was made directly in the festival expenditures

Average spending per visitor based on origin 2016-2017. in dollars

Breakdown of total expenditures of focused visitors by category 2016-2017, in %





Source: Data from origin and attendance reports



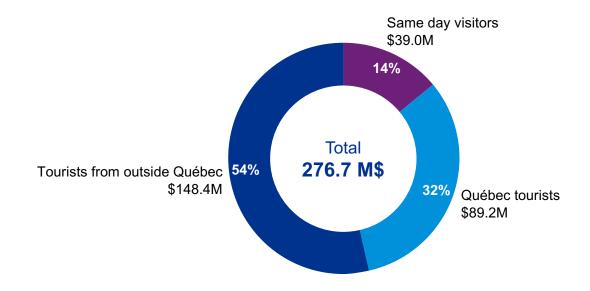
Consolidated benefits of 17 members of the RÉMI

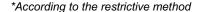
In total, primary-purpose visitors spent \$276.7 M because of the holding of events

54% of the expenditures were made by tourists from outside Québec: that's \$148.4 M of new money coming from foreign tourists or visitors from the rest of Canada

Total expenditures of primary-purpose visitors* and breakdown based on origin

2016-2017, in millions of dollars and %





Source: KPMG analysis based on data from origin and attendance reports





Comparative analysis

Comparative analysis of benefits of 17 members of the RÉMI

Comparison of economic impacts according to the total amount of expenditures

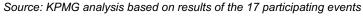
Since the festivals participating in the study vary in size, comparative analyses help to establish "typical" events according to the level of their operating expenses.

- Thus, on average, the events included in the study generated \$17 million in economic benefits each in terms of added value.
- Small events (less than \$5 million in expenditures) generate an average added value of \$4 million, while the largest events (more than \$20 million in expenditures) generate \$32 million

Average economic benefits depending on size of event in terms of operating expenses

2016-2017, in millions de dollars and %

Average results per festival	Small Less than \$5M in expenses	Medium Large Between \$5&20 M More than \$20 M in expenses in expenses		All the events
Number of festivals in this group	6	7	4	17
Added value in M\$	\$4.3 M	\$19.6 M	\$19.6 M \$32.1 M	
Jobs in FTE	69 ETP	308 ETP	510 ETP	271 ETP
Provincial government revenues in M\$	\$0.6 M	\$3.7 M	\$3.7 M \$5.0 M	
Federal government revenues in M\$	\$0.3 M	\$1.2 M \$1.8 M		\$1.0 M





Comparative analysis of benefits of 17 members of the RÉMI

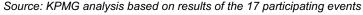
Comparison of economic impacts according to event attendance

When the results are compared according to the number of individual attendees, the smallest events generate an average \$8 million in added value for the Québec economy, while the largest events generate an average of nearly \$40 million in added value in Québec.

Average economic benefits based on event size in terms of individual participants

2016-2017, in millions of dollars and %

Average results per festival	Under 100k individual attendees	Between 100k and 500k individual attendees	More than 500k individual attendees	All the events
Number of festivals in this group	6	8	3	17
Added value in M\$	8.1	15.3	39.8	17.1
Jobs in FTE	125	244	635	271
Provincial government revenues in M\$	1.5	2.7	6.4	2.9
Federal government revenues in M\$	0.5	1.0	2.3	1.0





Comparison of economic impacts based on geographic region

Events taking place in Montréal generated an average of \$19 million, for a total of \$190 million for the 10 events included in the study

The seven events held in other regions of Québec generated average benefits of \$14 million to \$15 million in added value, for a total of \$101 million.

Average and total economic benefits according to event regions

2016-2017, in millions of dollars and %

Average results per festival	Mon	itréal	Québ	ec City		regions uébec	All the	events
	Total	Average	Total	Average	Total	Average	Total	Average
Number of festivals in this group	1	0		3		4	1	7
Added value in M\$	189.6	19.0	44.4	14.8	56.8	14.2	290.8	17.1
Jobs in FTE	3,050	305	696	232	860	215	4,606	271
Provincial government revenues in M\$	30.7	3.1	7.1	2.4	11.5	2.9	49.3	2.9
Federal government revenues in M\$	10.9	1.1	2.7	0.9	3.7	0.9	17.3	1.0





Annexes

- A1. List and description of events included in the study
- **A2.** Detailed economic benefits
- A3. The main steps for conducting the study
- A4. The main methodologies and hypotheses of the model
- A5. Chart of expenditures included in the analysis

Annex 1 – List and description of events participating in the study

Events included in the study

List of events included in the study	
Festival	Année
International des Feux Loto-Québec	July 2 to 30, 2016
Osheaga	July 29 to 31, 2016
Grands feux Loto Québec	August 6 to 24, 2016
Fashion & Design Festival	August 12 to 20, 2016
Igloofest	January 12 to February 18, 2017
Montréal en Lumière	February 23 to March 11, 2017
FrancoFolies	June 8 to 18, 2017
Montréal International Jazz Festival	June 28 to July 8, 2017
Festival de Lanaudière	July 1 to August 6, 2017
Festival d'été de Québec	July 6 to 17, 2017
Régates de Valleyfield	July 14 to 16, 2017
Just for Laughs Festival	July 15 to 30, 2017
Rogers Cup	August 7 to 13, 2017
Montréal Pride	August 10 to 20, 2017
International de montgolfières de Saint-Jean-sur-Richelieu	August 12 to 20, 2017
Festival Western de St-Tite	September 7 to 17, 2017
Carnaval de Québec	January 26 to February 11, 2018



Music festivals of all kinds and for all publics











Festival d'été de Québec

- Multi-genre music festival held over 10 days
- Attracts many international stars every year (e.g. Lady Gaga, Stevie Wonder, etc.) to Québec City

Montréal International Jazz Festival

- Biggest jazz festival in the world featuring about 600 concerts a year
- Over 10 days, downtown Montréal is transformed into a meeting place for jazz enthusiasts

Festival de Lanaudière

- Biggest classical music festival in Québec
- Over the festival's five weeks, many music lovers travel to Joliette for the event

Osheaga

- Independent music festival featuring 100 renowned artists (e.g. Lorde, MGMT, Muse, etc.)
- Features three days of concerts of all kinds in Jean-Drapeau Park.

Les Francos de Montréal

- Francophone music festival taking place over 10 days
- A total of nearly 250 indoor and free outdoor shows take place in downtown Montréal during the event

Igloofest

 Over three weekends in January and February, thousands of electronic music fans gather in the Old Port of Montréal

Source: Official website of each festival, KPMG analysis



Annex 1 – List and description of events participating in the study

Festivals that showcase a wide range of artistic and cultural performances









Just for Laughs Festival

- For a two-week period, Just for Laughs is the largest comedy festival in the world
- In 2017, more than 1,600 comedians took part in 1,400 indoor and outdoor performances in the Quartier des Spectacles

Montréal Pride

- During one week, Montréal hosts the largest
 LGBT festival in the francophonie
- In addition to a pride parade, an array of activities are offered as part of the festival: concerts, shows, entertainment nights, etc., featuring local and international artists

Carnaval de Québec

- From the end of January to the end of February, the Carnaval is a veritable engine of winter tourism activity for Québec City
- Every year, thousands of visitors can enjoy various event activities, including a parade and family fun.

Fashion & Design Festival

- An open-air event in the heart of Montréal that celebrates fashion and design
- Over four days festival goers attend a wide range of activities, including fashion shows, live creativity sessions, musical performances, etc.

Festival Montréal en Lumière

- One of the world's biggest winter festivals featuring a program ranging from performing arts, gastronomy and outdoor family activities
 - The festival takes place over 20 days in Montréal

Source: Official website of each festival, KPMG analysis



Annex 1 – List and description of events participating in the study

Sports and entertainment events that enhance Québec's events offering









Rogers Cup

- Major international professional tennis tournament organized by Tennis Canada
- Over 10 days, the men's and women's tournaments take place simultaneously in Montréal and Toronto

Régates de Valleyfield

- Sports festival in Valleyfield on the South Shore
- The program features three days of hydroplane races and five night concerts

Festival western de St-Tite

- Largest western attraction in Eastern Canada championing country culture in Québec
- Over 10 days of festivities, participants take part in professional rodeos, sports activities and concerts

International des feux Loto-Québec

- Month-long international fireworks competition
- Every year, world-renowned companies representing their respective countries are invited to participate in this pyrotechnic competition considered one of the most prestigious in the world

Grands feux Loto-Québec

- Fireworks festival held in Québec City throughout the month of August
- Festival goers can attend fireworks displays while enjoying entertainment on the shores of Québec City and Lévis

International de montgolfières de Saint-Jean-sur-Richelieu

- Over nine days, the sky over Saint-Jean-sur-Richelieu is invaded by nearly 100 hot air balloons, making it the largest gathering of hot-air balloons in Canada
- Festival goers can also take part in shows and concerts by Québec and international performers

Source: Official website of each festival, KPMG analysis



Creation of added value of \$290.8 M for the Québec economy

With total expenditures of \$396.4 million, events held generated added value, or creation of wealth, in Québec of \$290.8 million

These expenditures also created or supported 4,606 jobs (in FTEs)

Economic impacts of expenditures retained in added value and jobs – Restrictive method

2016-2017, for all of Québec, in millions of dollars and full-time equivalent (FTE)

Categories	Direct Impacts	Indirect impacts	Total impacts
Added value (in M\$)	41.7	249.1	290.8
Salaries and wages (excluding benefits)	25.5	113.0	138.5
Gross mixed revenues	8.5	15.5	24.0
Other pre-tax gross revenues	7.7	120.6	128.3
Jobs (calculated in FTE*)	816	3,790	4,606
Salaried	545	3,492	4,037
Other workers	271	298	569

Note: 1- Tourism benefits are included in indirect benefits of the festivals

2- According to the adapted approach (including partially-motivated visitors), the economic benefits rise to \$355.1 M in added value and 5,598 jobs maintained.



Total government tax revenues of \$66.6 M

The total expenditures retained generated tax revenues of \$49.3 million for the Government of Québec and \$7.3 million for the Government of Canada

- Among all government revenues, tourist spending outside Québec alone is responsible for \$22.3 million in tax revenues for the Government of Québec and \$7.3 million for the Government of Canada.
- Thus, the amounts of subsidies granted by the Québec government (\$15.1 million) remain lower than the tax revenues generated by events even when Québec visitors are excluded from the economic benefits and the impacts of operating expenses.
- For the Government of Canada, tax revenues for tourists outside Québec are slightly lower than the subsidies received by events (\$9.6 million in grants compared to \$7.27 million in tax revenues generated by tourists from outside Québec, including \$3 million in revenues generated by tourists from outside Canada *)

Economic impacts of expenditures retained on government revenues – Restrictive method 2016-2017, in millions of dollars

Categories	Direct impacts	Indirect impacts	Total impacts
Revenues of the Government of Québec (in M\$)	3.9	45.4	49.3
Taxes on salaries and wages	2.2	6.6	8.8
Sales and specific taxes	1.7	38.8	40.5
Revenues of the Government of Canada (in M\$)	2.2	15.1	17.3
Taxes on salaries and wages	1.3	3.6	4.9
Sales and specific taxes	0.9	11.5	12.4

Note: Tax benefits exclude parafiscal revenues. Taxes include the Quebec sales tax (QST), the goods and services tax (GST), federal excise taxes and duties, and other Québec specific taxes such as the tax on lodging and the tax on tobacco. They also include consumption taxes on the salaries of the direct employees of the event.



Source: KPMG based on simulations of the Institut

*This figure is probably underestimated since several events were not able to distinguish between the origins of tourists outside Québec and outside Canada. It should also be noted that spinoffs from operations are completely excluded from these estimates.

Annex 3 – The main steps for conducting the study

An initiative in five major steps

ATTENDANCE AND ORIGIN Survey firms Total attendance and number of individual attendees Origin of participants Survey firms **ESTIMATE OF VISITOR SPENDING KPMG** Estimate of spending per visitor based on their origin – in total and by category (transport, restaurants, lodging, etc.) Measure of attraction for "motivating" attendees Internal data of the events 3 **ESTIMATE OF FESTIVAL EXPENSES KPMG** Total expenses linked to the organization of the event by category (e.g. goods and services, salaries, etc.) Adjustment to eliminate double counting (using details about costs and revenues) Institut de la Statistique du Québec (ISQ) 4 **SIMULATION OF IMPACTS KPMG** Preparation of simulations (operating expenses and tourism expenditures by origin) Extraction of data estimating the economic impacts for the following components: · Added value at market prices Government revenues Jobs (FTE) Aggregation of results of the 17 participating events 5 **FINAL REPORT KPMG**



Annex 4 – Main methodologies and hypotheses of the model

The main methodology principals guiding the approach for performing the consolidated analysis

This economic impact study is based on the new methodology as described in the *Methodological guide for economic impact analysis of large festivals and events* of the Ministère du Tourisme du Québec.

The consolidated results aggregate the results of the economic impact studies of 17 major events, members of the RÉMI. The economic impact assessment for each of the events included in the analysis is based on a number of basic assumptions, the most important of which are:

- The operating expenses included in this study are all expenses that would not have occurred without this event being held, and without it being held in the region where it occurred. An adjustment was made for variable costs to eliminate local visitor spending and local subsidies. In addition, operating expenses have been adjusted to avoid duplicating "primary-purpose visitor" expenditures.
- The information was provided by the promoter in the format of the MTO Budget Charter to ensure consistency in the processing of information. Some additional information was requested to identify the total number of employees and full-time equivalent (FTE) and expenditures made outside Québec (fees, advertising, etc.).

Tourist expenditures:

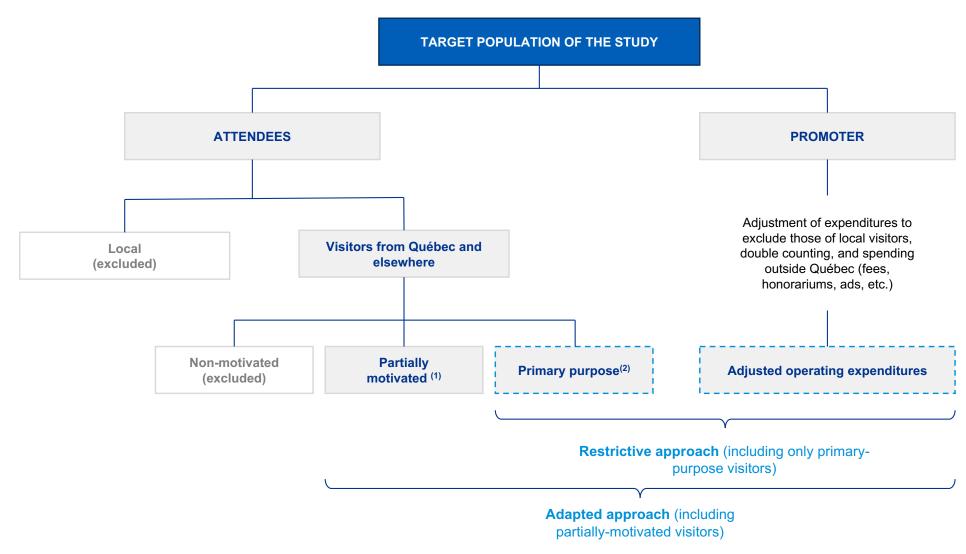
- The information needed for estimating tourism expenditures comes from the reports on origin and individual attendance provided by each of the participating events.
- The tourist expenditures included in this study are all the expenses of the "primary-purpose visitors", namely same day visitors and tourists coming to the region
 primarily because of the holding of the event (restrictive approach). The expenditures of tourists who came partly because of the event are also presented (adapted
 approach).
- The expenditures of same day visitors and tourists for whom the holding of the event had no influence on their presence (said to be "not motivated"), as well as those of local visitors, are excluded from the tourist expenditures.

Economic benefits:

- The intersectoral ISQ model was used to estimate the economic impact of each event, which is the reference tool in this regard. The latter is based on Québec's
 2010 economic structure and the tax structure as well as average salaries for 2016. The benefits could vary if the economic structure changed significantly.
- For each event, the benefit of tourist spending was calculated using five simulations per expenditure vector: transportation, restaurants, food and beverage, lodging, entertainment and recreation, and other expenditures. This allows to estimate the benefits according to the expenditure structure of the various visitors. In this case, the following visitor expenditures were estimated: same day visitors, Québec tourists and tourists from outside Québec
- For each event, a customized simulation was conducted to estimate the impact of operating expenses. The results of the two types of economic benefits (operating and tourism expenditures) were then aggregated.
- The results of the economic benefits of the 17 events were then aggregated for this study.



Chart of expenditures included in the analysis



Notes: (1) Included in the calculation with the adapted approach

(2) For the restrictive approach complying with Ministère du Tourisme recommendations





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